This article summarizes evidence on contact and confidence from the British Crime Survey and surveys conducted by the Metropolitan Police Service. First, falls in public confidence over the last 20 years have been mirrored by growing dissatisfaction with personal contact. Second, while poorly handled encounters with the police can have a significant negative impact on subsequent confidence, there is some recent evidence that well-handled contacts can have a small but positive impact. More promisingly, high visibility and feeling informed about police activities are both associated with greater confidence in policing. Finally, we discuss how the Metropolitan Police Service is using survey data to improve police handling of interactions with the public. Communication between officers and the public—of information, of fairness and respect, and of police presence—appears to be of central importance.

Introduction

Over the past decade, public confidence in policing—as measured in the Assessments of Policing and Community Safety (APACS) framework by the survey question ‘how good a job do people think the police do in their local area?’—has become a key element of police performance. Government concern about the decline in public confidence over the past two decades (Reiner, 2000; Roberts and Hough, 2005) has placed this indicator at the heart of the police performance framework. Yet, despite falling crime rates and some improvement in public confidence in policing over the past few years, there has not been a step-change in the way people say they experience the ‘services’ of local policing.

There is, of course, strong evidence that personal contact and police visibility are of central importance in the formation of public confidence and police legitimacy (Fitzgerald et al., 2002; Skogan, 2006; Tyler and Fagan, 2006; Bradford et al., 2009). The 05/06 British Crime Survey (BCS) found that around 39% of adults across England and Wales had some form of personal contact with the police.
BCS and other data sources suggest that these individuals have, on average, lower levels of confidence in policing. The apparent negative impact of personal experience with a public service on confidence in that service is unusual, at least in comparison to other public services (with the exception of the railways). For example, people are more likely to express satisfaction with the National Health Service (NHS) if they are current or recent users of NHS services. But those who have had no recent contact with the police are more likely to feel that they are doing a good job than those who have (e.g. Allen et al., 2006; Bradford et al., 2009; Fitzgerald et al., 2002; Cabinet Office, 2003).

Public confidence is currently being addressed through a wide range of improvement programmes across UK policing, linked to Citizen Focussed Policing—a notable example is the Association of Chief Police Officer’s (ACPO) Quality of Service Commitment. Developments in neighbourhood policing seek to increase the frequency and improve the quality of police–public encounters, and aspire to enhance public confidence and feelings of security (Innes, 2007). The Casey Review and the recent Green Paper each emphasize the core significance of good police/public contact. Clearly, public confidence remains at the heart of police reform and improvement in England and Wales.

This paper outlines the latest London School of Economics/Metropolitan Police Service (MPS) research on contact and confidence. It documents how the MPS is using research evidence to inform policy and practice. In the first section, we outline the extent, nature and consequences of public contact with the police. We draw on data from over 20 years of the BCS to outline some key trends in contact and confidence and we summarize findings from recent MPS studies exploring the impact of contact on confidence. We consider the importance of personal contacts in the formation of public opinions about the police, and we show that there are ways to improve people’s experiences of contact. In the second section, we discuss how some of the issues raised by the research are being used by the MPS to inform such improvements, paying particular attention to the importance of communicating information to the public.

Contact with the police and public confidence in policing: lessons from the BCS

In the UK, academic and political interest in the extent, nature and consequences of personal contacts with the police was ignited in the early 1980s with the publication of Police and People in London (Smith and Gray, 1985), reports of the Islington Crime Survey (e.g. Jones et al., 1986), and Home Office’s research including the first report of the BCS (Hough and Mayhew, 1983). The first of these studies—considered a classic piece of criminology—attempted not only to map out who had contact with the police, but also to show how the public felt about these encounters and what impact these encounters had on public confidence in the police (Smith and Gray, 1985). Much of this work was conducted in the aftermath of the Brixton, St Paul’s and other riots of the early 1980s, and discussion of the findings was often rooted in debates about confrontations between police and Black Caribbean and other marginalized youth.
As the debate matured, questions about public confidence were embodied in England and Wales’ first Police Performance Assessment Framework (PPAF). The BCS has become the primary tool used to capture data on public confidence in, and contact with, the police, but unhappily for the police and for policy makers, BCS reports have shown that confidence in the local police (as measured by asking individuals how good or bad a job they think their local police are doing) fell between 1984 and 2001. Since then, it has remained relatively steady, and even increased slightly in recent years.

Might this fall in public confidence over the 1980s and 1990s be partly attributed to an increase in the proportion of people having contact with police? If personal contact with the police is associated with lower levels of public confidence, then increased levels of contact may lead to decreased levels of confidence. Figure 1 suggests not. BCS data indicate a marked fall in public self-initiated contacts over the past two decades (police-initiated contacts have also declined, but to a much lower degree). This pattern mirrors the fall in victimization (with lower levels of crime, perhaps there are fewer reasons to initiate contact with the police).

Yet it may be that levels of public satisfaction with contact have changed over time. This might partly explain falling levels of confidence. Reductions in confidence may not be due to a greater number of police–public encounters, but because more and more of those encounters are found to be unsatisfactory in some way.

This is certainly a possibility. Research has found that how people judge encounters is crucial (Skogan, 2006). US research conducted by Tom Tyler and colleagues has shown that public perceptions of the ways people are treated by authorities like police officers can be important in influencing ideas both about the legitimacy of the authority and subsequent cooperation with it. If people feel that

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6 This maturation involved an understanding that public confidence is dependent on police relationships with all citizens.
7 The ‘decline’ in confidence is most commonly measured by the decline in the proportion of people thinking that the police do a ‘very good’ job. If the much weaker ‘fairly good’ responses are included, the fall looks much less severe. See Reiner (2000) and Loader and Mulcahy (2003) for differing perspectives on the decline in trust and confidence in the police.
they are treated fairly and decently by the police, they are more likely to comply with officer’s instructions (Tyler, 1990; Tyler and Huo, 2002).

Figure 2 shows that dissatisfaction with self-initiated contacts has indeed increased significantly since the early 1990s, and that assessments of police-initiated contacts which are not street or car stops have also worsened. In contrast, people’s dissatisfaction with being stopped by police whilst driving has not grown, suggesting that police attempts to manage such stops better might have had some impact on how people feel they are treated.8 It is also worth noting that levels of dissatisfaction appear to have stabilized in the last few years, mirroring the stabilization of confidence over the same period. Falling confidence in policing in England and Wales over the past two decades may therefore be partly explained by growing dissatisfaction with police handling of contacts among the public.

Despite the undoubted importance of media in informing and even moulding opinions about

Asymmetry in the impact of public encounters with the police

As noted above, the overall effect of contact on confidence appears to be negative; trust and confidence in the police are lower among those who have recent contact (Skogan, 1990; Allen et al., 2006;
Fitzgerald et al., 2002). Furthermore, the negative association between contact and confidence appears to arise mainly from contacts that are found to be unsatisfactory in some way by the members of public involved. Studies have also found that well-received contacts do not appear to have a commensurate positive effect: some leading researchers go so far as to suggest that police can do little to enhance opinions by improving the quality of their interactions with the public (Skogan, 2006; Smith, 2007).

There are indeed many reasons to suggest that negative impacts from personal experience will be greater than positive, so that contact overall damages confidence. These largely centre on the peculiar, and peculiarly difficult, role of the police. The police represent to the public both a service and an agent of enforcement, which, crucially, is only rarely able to offer them concrete outcomes. On an instrumental or material level relatively few encounters with the police initiated by crime victims are likely to result in a favourable outcome in terms of sanctions applied to the offender (arrest or a prosecution) or the return of stolen property. Those stopped by officers on foot or in motor vehicles will, at the very least, be inconvenienced. It is often hard for the police to ‘return’ to the public what they have lost, either in terms of the crime experienced or the inconvenience or humiliation resulting from being stopped. This will often be the case even in well-handled contacts—perhaps the best that can be expected is that these factors might be counterbalanced by the way officers treat people on a personal basis.

Furthermore, it is frequently suggested that the police are representatives, even embodiments, of law and order, the nation-state or the dominant social group, and that these aspects of the police image are vital in people’s experiences of personal contact (Jackson and Bradford, in press; Jackson and Sunshine, 2007; Loader, 2006; Sunshine and Tyler, 2003; Tyler, 1990; Waddington, 1999). Such ideas imply that public interpretations of police–public encounters may involve issues far beyond the control of the individual officers present: people feel the impact of police actions in the context of their relationships to much broader social structures or situations. For example, if the police are seen by those from socially marginalized or excluded groups as representatives of a repressive state, then personal contact may have negative effects on opinions whatever actually transpires. Other people, generally supportive of the police and what they represent, may feel a good service is their due, so their overall opinions of the police are not improved by satisfactory contacts. These same people might react particularly strongly, and negatively, to a perceived poor service.

A glimmer of hope? Findings from the London Metropolitan Police Service’s Public Attitude Survey

There is much then to suggest that during face-to-face interactions, it will be more difficult for police to improve opinions than to damage them. However, with the inclusion of an indicator in the national performance framework that measures public confidence, this is precisely what is now expected from British policing. In practical terms, the question now becomes: how can we best advise on a way forward for practitioners?

In this light, it is perhaps reassuring that there is some emerging evidence from the MPS and also from the USA that contacts judged to be satisfactory by the public can have some small positive impact on opinions of the police (from the UK, see Bradford et al., 2009; Bradford, 2008; from the USA, see Schuck and Rosenbaum, 2005; Tyler and Fagan, 2006). Recent analysis of the Metropolitan Police’s Public Attitude Survey (PAS) (Bradford et al., 2009) has shown that well-received contact is associated with a small but significant increase in opinions about police fairness and, in some cases, level of engagement with the community. Moreover, further MPS research shows significant positive effects from well-handled encounters among recent crime victims specifically, although there is some question over the longevity of these (Bradford, 2008).
The association between contact and confidence may therefore not be inevitably negative. If officers manage their interactions with the public well, a small increase in confidence may result. The procedural justice model developed by Tyler and colleagues (Lind and Tyler, 1988; Tyler, 1990; Tyler and Huo, 2002) suggests one way in which such improvements might come about: treatment perceived by the public to be fair and equitable is most likely to result in improved trust and confidence. Judgments among the public about everyday policing appear to place less emphasis on concrete outcomes, such as the return of stolen property, or the inconvenience resulting from being stopped in public, and more emphasis on the quality of personal encounters. This suggests that public opinions can be enhanced by those aspects of encounters over which officers have most control—the ways in which they treat people and communicate their decisions.

Perceptions about more diffuse contacts and behaviours have also been found to be important. Fitzgerald et al. (2002) suggested that a visible and accessible police force was a key priority for Londoners not because they thought this would solve crime problems per se but because more ‘bobbies on the beat’ would help secure the trust and cooperation of local people (Fitzgerald et al., 2002, p. 48). Recent MPS analysis has supported this, linking perceptions of increased police visibility in the local area to more favourable views about police effectiveness, fairness and community engagement. Feeling more informed about police activities (for example, by leaflet drops) was also associated with higher confidence in local policing (Bradford et al., 2009).

In sum, while some studies have found evidence to suggest that positive outcomes in terms of trust and confidence can emerge from personal contacts, others find that such effects are small or non-existent. Unsatisfactory contacts with the police, whether initiated by the public or by officers, can certainly have very significant negative impacts on people’s confidence in policing. But the balance of evidence suggests that the effects of satisfactory contacts—while certainly not of the same magnitude—are not entirely a zero as some have suggested. What almost all researchers agree on, however, is that personal contact can influence people’s ideas about the police, sometimes in very major ways. Well-handled police–public interactions are vital for public confidence in the police. What we have learned since the early 1980s is that it matters how police treat people, especially those who come to them for help and assistance. Contact counts, even if the most we can hope for is the prevention of damage to trust and confidence as a result of personal experience.

**Using what surveys tell us: some ideas from the Metropolitan Police**

Translating survey findings about public confidence into practical concepts for action is challenging. However, there has been a significant push from central government for improvement in public confidence in policing using survey findings over the past five years or so. While police services across the UK have responded with the inevitable creation of various units, directorates and streams of work for citizen-focussed policing, at the highest level it is the consistency of the conversation and the message about putting people at the heart of policing that has created a fulcrum for a shift in behaviour. Public surveys—of victim satisfaction and of public confidence—have put people’s concerns at the heart of how policing itself is judged in England and Wales.

The most important tool police have for influencing public views is how, in its broadest sense, officers communicate with people. This idea is central
to the procedural justice model and other ways of understanding what occurs during face-to-face and other encounters between public and police. By their actions and demeanour, officers communicate not only that they are acting fairly and properly but also that those who they are dealing with are worthy of respect, consideration and police attention in a positive sense. However, it is important in policy terms to move beyond simply talking about dignity and respect to look at more concrete actions officers can undertake. Accordingly, we concentrate in this final section on a material way in which police might improve their contacts (of whatever kind) with the public—the communication of information.

Take the way people feel about being stopped by the police. Another glance at Fig. 2 tells us that public dissatisfaction with police stops is lower than dissatisfaction with public-initiated contacts. Could it be that a concerted effort towards improving the manner in which people experience stop and search has resulted in police becoming better at explaining why a person has been stopped? The bureaucracy of ‘stop and search’/’stop and account’ is heavily criticized by the Flanagan Review. But although the outcome of stop and search/account is measured in broad terms by the BCS, the Review did not address the possible positive aspects of this type of police/public interaction. As the Review notes, it takes on average seven min per individual encounter to explain to the person stopped the reason and to complete the Stop and Account form which records such encounters for the purposes of public accountability. These forms note who is stopped, not how they feel about being stopped. Flanagan states that the process of accounting for such encounters overlooks the very issue of what is important to the public—how they are treated. As he says:

Most important in the one to one interactions between the police and members of the public—[is] courtesy, respect and accountability. (Flanagan, 2008, p. 63)

But the BCS indicates that people are more satisfied with police-initiated stops than they are with contacts they initiate themselves; these are usually, of course, calls for help and assistance. Perhaps, the effort police now take to explain to people why they have been stopped is one element in this. We suggest the proactive provision of information about why people are being stopped makes a difference to how they feel about the way they are treated. Such care and attention to stop and search demonstrates to people that the police are not taking stops for granted and that officers are acting properly and in accordance with procedure—the very type of behaviour the procedural justice model suggests will be important in informing people’s overall assessments of police/public encounters.

**Improving public confidence**

How then can we use the insight from surveys of the public to improve public confidence, particularly around public-initiated requests for help and assistance? Recent analysis of the MPS PAS shows that ‘being taken seriously’ is by far the most important factor for people’s assessments of their encounters with the police. But Bradford et al. (2009) also suggest that other aspects of self-initiated contact (for example, ease in contacting the police, whether the matter was dealt with straight away, and whether officers took the matter seriously and followed it up) are also important. Those who experience a seamless ‘good service’ are more likely to say the police do an excellent job. So alongside the work to encourage police to adopt the basics of good customer care, there should be an end-to-end review of the practicalities involved for police officers in delivering a seamless process for public-initiated contacts.

The MPS Strategic Research Unit has developed a way of understanding the views of Londoners to help police managers understand the link between people’s attitudes towards and use of the police (for help, assistance or engagement) (Mirrlees-Black, 2006).
Using data from the MPS PAS, the following issues were found to be important in affecting the way Londoners feel about policing: worry about crime and disorder; perceptions of both police community relations and police behaviour; overall level of confidence; ratings of the importance of police activities (such as street patrols); how well people feel police perform these activities; and how well informed people feel about the local policing activity. Based on opinions about these issues, four distinct groups of Londoners were identified:

- **The supporters** (making up just under a half of all respondents—49%): The most satisfied and confident about policing, these respondents believe police will be fair and respectful, and feel positive about improvements in policing, but have little direct experience to draw on. Within this cluster, few people have experiences as victims and few have had direct contact with police.

- **The contents** (13% of respondents) are in the main satisfied with policing, but less effusive. They have low levels of victimization and police contact, and tend not to express strong opinions on any matter.

- **The needy** (16% of respondents) expect policing to get worse and only a quarter say that they are satisfied with policing. These respondents are much more vulnerable than others, with high levels of victimization and high levels of police contact. Gangs and guns are more often mentioned as local problems, and these respondents have high levels of worry about crime and anti-social behaviour.

- **The demanding** (22% of respondents) are less likely to have been a victim of crime or to express worry about crime and anti-social behaviour than the ‘needy’ but have similar levels of police contact. Less than half of this cluster are satisfied with policing, but are more likely to feel informed about and know about neighbourhood policing.

Such analysis, combined with the lessons gleaned from the BCS and other analyses of contact and contact, enables the MPS to ground its discussions about improving the experiences of Londoners in empirical analysis. Police managers can draw on a menu of approaches to shoring up confidence. For those who are generally supportive of the police but have little need of them, good information about local policing problem solving should be sufficient to keep people ‘in the know’ and confident that police are doing what matters in the local area. As analysis of the PAS continues to show, those who feel more informed about local police are more confident. Identification of distinct groups of people also allows these groups to be located geographically and strategies adjusted accordingly: the ‘needy’ tend to live in ‘hard pressed’ ACORN areas, for example, while the ‘demanding’ tend to live in ‘urban prosperous’ ACORN areas.

**Conclusions**

While the police service is improving face-to-face contacts, especially in citizen-initiated situations, it has the opportunity to improve the ways in which it communicates with people. On one level, people want direct information from the police about local issues facing the community—we know this from the MPS surveys. The MPS is in the process of researching in more depth the best formats for local communication and will report on this in due course. On a different level, we suggest that being informed about the reasons behind police actions during one-to-one contacts is of some importance to those involved in them. The provision of such information may reassure that the police are taking the matter seriously, or justify what might otherwise be seen as arbitrary and unjust behaviour.

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11 A large-scale representative sample survey of Londoners.  
12 See also Ipsos MORI (2008, p. 54).
What is important here is to open up the dialogue on and about confidence in policing by improving channels of communication between police and public. We have strong evidence that contact matters. General communication with the public is another form of ‘contact’, which can contribute to the way people feel about their local police service. Furthermore, the act of providing information is not an impediment to the conduct of personal encounters between police and public, but is integral to them. Communicating information, for example on why someone has been stopped or how an officer intends to proceed with an investigation, is an opportunity for police to let people know not only that they are following correct procedures and acting fairly and in accordance with the law, but also that they are treating those concerned as full citizens worthy of attention and/or respect. Such communication is one way in which trust and confidence in the police might be bolstered by personal contacts.

References


